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Network of Universities
from the Capitals of Europe

UNICA RECTORS SEMINAR



**Shaping the University
of the 21st Century**

Universidad Complutense de Madrid

Thursday, 28 February – Friday, 1 March 2019

More information at:

<http://www.unica-network.eu/event/unica-rectors-seminar-madrid>

Description of the Seminar

Despite the common belief that universities are very traditional, static institutions, universities of the 21st century are in constant transition: They engage in the inner re-structuring of departments and faculties and even go through the complex and multi-step merger processes to meet the new political, economic and social contexts. With the launch of the "European university networks" initiative, calling for higher education institutions to adopt new, innovative ways of organising their international & strategic cooperation, a discussion on the pros and cons of different structural and organisational changes, as well as the difficulties and goals that come with them, becomes necessary.

The UNICA Rectors Seminar at Universidad Complutense de Madrid will look at the internal and external (re)shaping that universities have undergone and that will surely continue to experience in the future.

The discussions will be structured in three roundtables (one on Friday afternoon, two on Saturday morning) and will be complemented by keynote speeches.

Participants

The Seminar is meant for Rectors/Presidents, Vice-Rectors/Vice-Presidents, Deans, other representatives of Academic Leadership.

Venue

Universidad Complutense de Madrid, Rectorate Building, Avenida de Séneca 2, Madrid

For further information, please contact:

UNICA Secretariat, Laura Brossico: office@unica-network.eu

PROGRAMME

“Shaping the University of the 21st Century”

Overall Chair: Luciano SASO, UNICA President

Thursday, 28 February

14:30 – 15:00	Registration of the participants
15:00 – 15:15	Welcome addresses and opening <ul style="list-style-type: none"> • Carlos ANDRADAS, President, Universidad Complutense de Madrid • Luciano SASO, UNICA President
15:15 – 16:00	Keynote speech <i>Reforms and alliances in European university systems</i> , by José Manuel PINGARRON CARRAZON , Secretary General of the Spanish Ministry of Education and Research, former Vice-Rector for Knowledge Transference, Universidad Complutense de Madrid Followed by Q&A
16:00 – 16:30	Coffee break

Session 1: Internal re-structuring: Faculties, Departments and Government units. Centralized or decentralized model?

Chair: Isabel DURAN, Vice-Rector, Universidad Complutense de Madrid	
16:30 – 16:50	<i>Restructuring departments at UCM</i> , by Juan TEJADA , Vice-Rector for Planning and Institutional Evaluation, Universidad Complutense de Madrid
16:50 – 17:10	<i>University of Belgrade: an example of decentralized model</i> , by Ivanka POPOVIC , Rector, University of Belgrade
17:10 – 17:30	<i>Shuffling Domains and Fusing Faculties</i> , by Philippe MOREILLON , Professor Emeritus, former Vice-Rector, University of Lausanne
17:30 – 17:50	<i>Collaboration and structure at the University of Edinburgh</i> , by James SMITH , Vice-Principal International, University of Edinburgh
17:50 – 18:20	Panel discussion
21:00	Conference dinner Venue: Restaurant Ampudia, Calle General Ampudia 18, 28003 Madrid

Friday, 1 March

Session 2: Merging of universities: challenges, risks and opportunities

Chair: László Borhy, Rector, Eötvös Loránd University	
09:00-09:20	<i>Mergers & change management in universities – a European overview</i> , by Enora BENNETOT PRUVOT , Deputy Director for Governance, Funding and Public Policy Development, EUA
09:20 – 09:40	<i>Building a World-class Comprehensive University</i> , by Véronique PERDEREAU , Vice-President for Europe, Sorbonne University
09:40 – 10:00	<i>The merger process at the University of Lisbon</i> , by Joao BARREIROS , Vice-Rector, Universidade de Lisboa
10:00 – 10:20	<i>Tallinn University – The biggest merging project in higher education in Estonia</i> , by Tiit LAND , Rector, Tallinn University
10:20 – 11:00	Panel discussion
11:00 – 11:30	Coffee break

Session 3: Transnational Campuses: towards a European University

Chair: Juan ROMO, Rector, Universidad Carlos III de Madrid	
11:30 – 12:00	Keynote speech by Vanessa DEBIAIS-SANTON , Head of the Higher Education Unit, DG EA
12:00 – 12:50	PANEL DISCUSSION (with contributions from the participants) <ul style="list-style-type: none"> • <i>Towards a new European Higher Education Area</i>, by Rafael GARESSE ALARCÓN, Rector, Universidad Autónoma de Madrid • <i>UNA Europa: towards the creation of a European University</i>, by Isabel DURAN, Vice-Rector, Universidad Complutense de Madrid • Ina DRUVIETE, Vice-Rector, University of Latvia
12:50 – 13:00	Closing Remarks by Carlos ANDRADAS , President, Universidad Complutense de Madrid, and Luciano SASO , UNICA President
13:00	Informal farewell lunch (venue: Rectorate building)
After lunch	Social programme: Guided tour to the exhibition “Archivo Rastro” at the UCM Museum C ARTE C (more information on the exhibition is available in the Practical guide for the participants on the event webpage)