



# Cooperation with African Countries Circumstances, Conditions and Effects

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Campus of Gualtar **Braga** 



Campus of Azurém **Guimarães** 



- Public University, established in 1973
- Student Population 18.800 students
  - 8 000 undergraduate
  - 4500 integrated master students
  - 4350 master students
  - 1950 PhD students
- 1300 Academic Staff
  - 900 career staff (95% with PhD)
- 880 technical and administrative staff

## **General data**





# **Schools/Institutes**

- Architecture
- Engineering
- Health Sciences
- Economics and Management
- Education
- Law
- Letters and Human Sciences
- Nursing
- Psychology
- Sciences
- Social Sciences

# **General data**







# **General data**

# **THE Ranking**

 One of the 3 Portuguese universities in the Times Higher Education Ranking 2012





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# policy definition

- "The mission [of the University] shall be fulfilled within an international reference framework, based primarily on research and on its articulation with teaching" (UMinho Statutes, art. 2nd)
- Among the *goals* of the Institution are: "Cultural, scientific and technical interchange, with both national and international institutions and bodies; the development of learning and research programmes through the establishment of partnerships; and the contribution for international cooperation ..." (UMinho Statutes, art. 2nd)
- The UMinho Action Plan for 2009/2013 points at: "The internationalization of teaching and research through the development of new partnerships and the promotion of mobility"



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#### rationale

- Institutional priority
- Key to achieve and maintain high quality levels of education, research and interaction with society
- Means of promoting a specific type of globalisation, through "the exchange of knowledge and cultural artefacts within a common space"\_(Torres and Rhoads, 2006)
- Deserves systematic action, with professional support



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### some key indicators

- MIT-Portugal; CMU-Portugal; Harvard-Portugal Programmes
- Erasmus Mundus Master Courses
- Several projects under the VI and VII Framework Programmes
- ECTS and DS Labels (since 2004, renewed in 2009)
- Bilateral Protocols with > 350 universities in all continents
- Mobility of students: *out* 450; *in* 700
- Teaching staff mobility: c. 70 per year
- 7 Erasmus Mundus External Cooperation Windows (Latin America and Asia)



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## some key indicators

- ALFA III & ALFA II Projects
- COMENIUS 3 Network
- EU-INDIA Economic Cross Cultural Programme
- Asia-Link & Edulink Projects
- Jean Monnet (1 Excellence Center; 3 Chairs; 2 European Modules; 1 Permanent Course)
- Confucius Institute
- Networks/Associations: Santander Group; Compostela Group; EUA ..

EUA Evaluation Report: "...besides being excellent at research and teaching, the internationalisation of UMinho is absolutely outstanding ..."



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### portfolio of cooperation

Cooperation with several countries (bilateral agreements, staff exchange, research projects, joint programmes, individual student mobility...): Morrocco, Tunisia, Lybia ...

Cooperation with the African Portuguese Speaking Countries:

- Angola
- Mozambique
- Cape Vert
- Guinea Bissau
- Sao Tome and Principe





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## specific purposes and reasons

- To strength the existing links among HEI
- To promote mutual understanding among peoples and nations
- To foster societal progress through
  - education development
  - knowledge production and dissemination
  - impact on economy, culture and society
- Historical reasons
- Political reasons
- Economic reasons
- Cultural reasons



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# background and strategy

- Solid background of personal and institutional relations biographies are relevant
- Personal experience of local realities
- Modalities of cooperation
  - International programmes based (Edulink, Asialink...)
  - Non international programmes based



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# background and strategy

- Levels of cooperation
  - Institutional or Group/individual basis
    - Identification of partners
    - Identification of areas of common interest
    - Definition of the basis for cooperation (some steps taken to develop a continuum process)
- Different degrees of intensity
  - Systematic
  - Episodic



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#### effects

- Progressive development of cooperation
- Education projects at the core of cooperation from teacher training, curriculum design and supervision to institutional development
- Improved awareness towards international project management
- Development of postgraduate offer
- Progressive relevance of cooperation among research teams
- Participation un the development of national scientific systems



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### some frameworks, activities and areas of intervention

- Special regime for students from African countries to attend Portuguese HEI
- Edulink Project (PostCaVET)
- Master and PhD programmes: Education (UCV-Cape Vert and UP-Mozambique); Law (UCV-Cape Verde; UPlaget-Angola); Finances (UPlaget-Angola; UCV-Cape Vert); Civil Engineering (University J. Piaget)
- Research Projects: Angola; CV; STP Geology; Engineering; Education
- Academic staff qualification: UP; UCV
- Staff training: Public Administration; University administrators; magistrates (S. Tomé)



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# "lessons" from UMinho experience

- The relevance of institutional policies vs. the perishable nature of individual actions
- The importance to avoid reductive analysis of the reality (it is not only always a matter of financing...)
- The relevance of individual experience as a starting point
- The importance of the existence of dedicated structures within the institution
- The centrality of national and international programmes to uphold internationalization
- The difficulties emerging from differences between national legal norms and of the instability of political contexts



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# "lessons" from UMinho experience

- The tensions between capacity building and mere reproduction of practices
- The importance of creating conditions to avoid brain drain: working conditions, facilities, mobility format, cooperation structure, etc...
- Funding (mobility) and the promotion of research cooperation still remain a challenge
- Need for stronger academic cooperation programmes between EU and Africa



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#### conditions for success

- Policy definition
- Institutional and personal commitment
- Dedicated human resources
- Financial resources (own or external)



## more information

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**THANK YOU!** 



