

Unica Secretariat Rue d'Egmont 11, 1000 Brussels, Belgium

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Letter of support

I am writing this letter to express my full support of Ms. Anna-Maria Nizovtseva (Division for International Cooperation at TalTech), in her application for the position of the IRO Observer to the UNICA Steering Committee.

Ms. Nizovtseva is recognised as a highly skilled professional in the field of internationalisation of studies and academic research among Estonian universities. In a significant addition, Anna-Maria is a cross-culturally sensitive and skillful person who is able to successfully adapt to new situations, as well as to network and collaborate with her colleagues and peers. During her career at TalTech, Ms. Nizovtseva has initiated a number of successful projects, which paved the way for the university to have better exposure internationally. For example, Anna-Maria has been instrumental in the process of arranging high-profile open lectures for TalTech students, scholars and local residents delivered by different foreign ambassadors and prominent academicians. Anna-Maria has also a prominent role in organizing her university's effective participation in the China-CEE academic collaboration.

I would have no doubts in recommending Anna-Maria to this important position. I am confident she would add new perspectives to the Unica IRO group and would take our joint initiatives as IRO group to the next level. Should you have any additional question on her candidature, please do not hesitate to contact me.

Yours Sincerely,

Kätlin Keinast

Head of International Cooperation

Tallinn University katlinke@tlu.ee