


UNICA Secretariat
Rue d'Egmont 11,
B-1000 Brussels,
Belgium

10 April 2019

Letter of Approval

In my capacity as Director for Administration (Tallinn University of Technology/TalTech), I confirm that should Ms. Anna-Maria Nizovtseva (International Cooperation Coordinator, the TalTech Division for International Cooperation) be elected for the position of the IRO Observer to the UNICA Steering Committee (with the election to be held 8 May 2019), she will have our university's full support in regards of her prospective travel and time required for UNICA-associated activities. More specifically, TalTech will be covering her travel and daily expenses related to the participation in IRO and Steering Committee meetings.

Yours sincerely,



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Director for Administration

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R. HARU

10/04/19

