



To: The members of the UNICA IRO Group

29 April 2019

### Personal Statement

In my prospective capacity as the IRO Observer to the UNICA Steering Committee, I see myself acting with integrity, while being committed to the Network's mission and effectively responsive to the needs of the growing framework of universities. On a more concrete note, voicing what the common message of the IROs is, I would like to take part in the process of positive influencing both existing and prospective co-operational arrangements. The basics tells us that, in order to be effective in agenda-setting, we need to know how to **gain attention** and how to build credibility. Therefore, I see my experience-based contribution for the Network in tackling the first challenge by **mobilising institutional support** and **arousing Europe – as well as world-wide interest**. As an organisation that is focused on capital cities, we have an enormous competitive advantage that should be utilised to promote and benefit from our democratic values, effective socialisation, and sustainable interconnectedness in academia.

Yours sincerely,

Anna-Maria Nizovtseva  
International Cooperation Coordinator  
International Cooperation Division  
Phone: + 372 51912631  
[anna-maria.nizovtseva@taltech.ee](mailto:anna-maria.nizovtseva@taltech.ee)