

Sharing,
learning,
adding value

LET'S UNICA!

UNICA Work Plan

2016-2017



Network of Universities
from the Capitals of Europe

CONTENTS

FIVE FOCAL POINTS FOR THE ACADEMIC YEAR 2016-2017

Strengthening links with academic leadership of UNICA Member Universities.....	4
Providing a valuable forum for the members of UNICA community.....	5
Enhancing cooperation with other networks and Higher Education organisations.....	6
Increasing the focus on the University in the City.....	7
Supporting Human Resources management and professionalisation of administrative staff at Universities.....	8

UNICA ACTIVITIES 2015-2016

Internationalisation & Mobility.....	9
Education.....	12
Research & Development.....	13
Policy & Strategy.....	14
Mission & Link with Society.....	15

Collaboration with university networks and Higher Education Institutions.....	17
General Assembly & Steering Committee meetings 2017.....	18

Copyright © by UNICA a.i.s.b.l. All rights reserved.
UNICA Work Plan 2016-2017

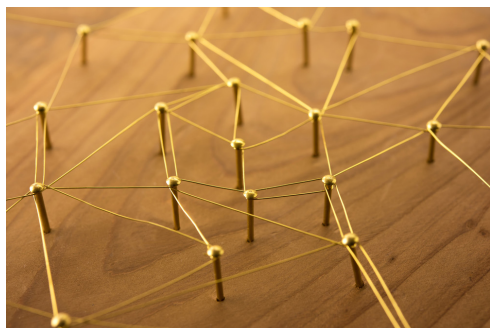
Editors: Prof. Luciano Saso, UNICA President / Kris Dejonckheere, UNICA Secretary General

Content: Marta Brelj-Wasowska, Project & Communications Officer / Audre Chudinskaite, Communications Assistant

Graphic Design: Audre Chudinskaite, Communications Assitant

FIVE FOCAL POINTS FOR THE ACADEMIC YEAR 2016-2017

1 Strengthening links with academic leadership of UNICA Member Universities



During the past academic year, we worked towards reinforcing the relationship with Rectors and Presidents of UNICA Member Universities. To this end, we enhanced our communication with academic leaders by increasing the frequency of our newsletters (from quarterly to monthly), providing executive summaries of Steering Committee meetings and organising more meetings appealing to representatives of academic leadership. We will continue this work in the new academic year, devoting special attention to working with female academic leaders from UNICA Member Universities and encouraging their involvement in the activities and the decision-making of the Network. Other initiatives envisaged for the academic year 2016-2017 include the cooperation with the recently established Women Rectors Association (EWORA) and the development of an Erasmus+ Capacity Building project proposal related to gender equality and governance at universities of the South Mediterranean region.

2 Providing a valuable forum for the members of UNICA community



Responding swiftly and adequately to the needs and challenges voiced by our Members is our priority. In this regard, we have been working towards increasing the ownership and visibility of UNICA Working Groups. In the academic year 2016-2017, we want to establish regular meetings with Chairs of UNICA Working Groups to discuss how we can better support the development of their activities and project proposals. At the same time, we will seek to encourage inter-network projects bringing together two or more UNICA Member Universities, such as the idea of a joint UNICA summer school that emerged during the UNICA IRO meeting 2016 in Dubrovnik. Last but not least, we will support the largest group in our Network's community - the students - by continuing to actively involve them in the programmes of UNICA meetings and to engage in student-centred projects, such as HousErasmus, MappED!, and CALOHEE.

3 Enhancing cooperation with other networks and Higher Education organisations



- ongoing structured cooperation with European University Association (EUA), International Association of Universities (IAU), Scholars at Risk (SAR), student associations (Erasmus Student Network, European Students Union) and peer university networks (Coimbra Group, Compostela Group, SGroup European Universities' Network) as well as other HE organisations,
- joining forces on special initiatives related to social responsibility, intercultural dialogue, ethics and values in Higher Education,
- organising a joint networks' conference on rankings together with the Coimbra Group of Universities and EUROPAEUM, to be hosted by Charles University (*dates to be announced*).

4 Increasing the focus on the University in the City



By pursuing UNICA's involvement in the Diplomatic, Academic, Economic (DEA) Missions organised by CIDIC (International Consular and Diplomatic Circle) and by developing further the "University, Culture and the City" initiative, we want to place emphasis on the common denominator of UNICA Member Universities: their location in Capital Cities, their pivotal role in the Cities' cultural and economic development, and their interaction with the city and regional institutions.

5 Supporting Human Resources management and professionalisation of administrative staff at universities



Conscious of the major changes that affect the human resources management at universities and building upon the outcomes of the IMOTION (Staff mobility) and PRIDE (Professionals in Doctoral Education) projects, the UNICA Steering Committee began discussions on establishing a new working group “Human Resource Management in Universities”. The new group, to be officially launched in early 2017, will bring together Vice-Rectors responsible for human resources, Heads of HR and senior HR managers at UNICA member universities. It will seek to address the emerging phenomena and the most topical questions related to Human Resources in Higher Education, including the roles, and career development of “blended professionals”, internationalisation of university HR, and the job attractiveness of Higher Education sector. Apart from serving as a forum for the exchange of experience and good practice, the group will also aim to become a laboratory of new solutions that could help overcome the challenges faced by university HR managers.

UNICA ACTIVITIES 2016-2017



Internationalisation & Mobility

Meetings & Activities

UNICA IRO MEETINGS

UNICA IRO meeting
2017, University of
Copenhagen,
24-26 April 2017



Preparation of the
UNICA IRO meeting 2018.
*Host University and dates
to be announced*

UNICA STUDENT CONFERENCE

UNICA Student Conference,
Sapienza University of
Rome in cooperation
with the University of
Rome "Tor Vergata",
Roma Tre University
and the University of
Rome "Foro Italico",
October 2017

UNICA AT THE EAIE CONFERENCE 2017



Informal IRO meeting
in the framework of
the 29th EAIE Annual
Conference 2017:
"A mosaic of cultures",
Seville, Spain, **12-15
September 2017**

INTERNATIONAL PR & COMMUNICATION

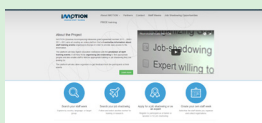
7th UNICA PR &
Communication
Workshop, University
of Lausanne,
18-19 May 2017

UNICA AT ERACON CONFERENCE

The 13th Erasmus
Congress and Exhibition,
Maribor, Slovenia
9-13 May 2017

IMOTION PLATFORM

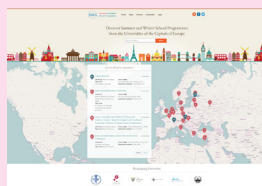
Maintenance and
updates of the
IMOTION staff
mobility platform
www.staffmobility.eu



SUMMER & WINTER SCHOOLS

Maintenance and
updates of the UNICA
Summer & Winter
Schools Portals:

- www.unicasummer.schools.eu
- www.unicawinter.schools.eu



European Projects



HousErasmus+: Improving Mobility and Accommodation

Under Erasmus+ KA3: Forward-Looking Cooperation

Project period: 01/11/2015 - 31/10/2017

Relevant UNICA Working Group: International Relations Officers

Coordinator: Erasmus Student Network

UNICA's role: Organisation of study visits and a regional conference, supporting the dissemination of online campaigns

Aim: Identifying the challenges international students and trainees face when looking for accommodation abroad and making concrete recommendations on how to improve the situation for all mobility students and trainees in Europe

Partners: UNICA, European University Foundation, Compostela Group of Universities

Website: www.houserasmus.eu



Erasmus Without Paper

Under Erasmus+ KA3: Forward-Looking Cooperation

Project period: 01/11/2015 - 31/10/2017

Relevant UNICA Working Group: International Relations Officers

Coordinator: University of Ghent

UNICA's role: Dissemination (as Associated Partner)

Aim: Increasing the efficiency of transfer of student mobility data between HEIs by creating a low-cost and secure information network that will enable all the data repositories to communicate with each other and exchange data without the use of paper documents

Partners: UNICA, University of Oslo, University of Warsaw (both UNICA members), Umeå University, University of Porto, Erasmus Student Network, SGroup European Universities' Network, European University Foundation, SIGMA, Kion, QS-Unisolution

Website: www.erasmuswithoutpaper.eu



EuNIT - European Project Design and Management in the South Mediterranean Region

Under Erasmus+ KA2: Capacity Building in Higher Education

Project period: 15/10/2016 - 30/09/2019

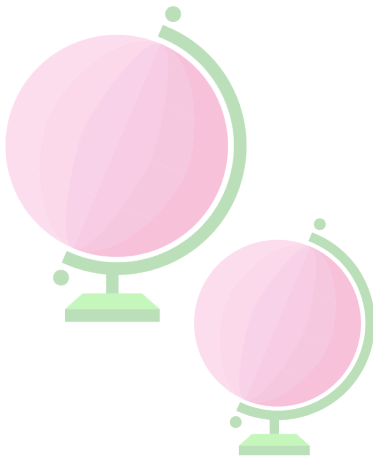
Relevant UNICA Working Group: International Relations Officers

Coordinator: Thélys

UNICA's role: Dissemination (as Associated Partner)

Aim: Increasing the participation of universities from Jordan, Lebanon and Libya in international cooperation and research projects

Partners: UNICA, Université d'Aix Marseille, University of Split, Université de Nice Sophia Antipolis, UNIMED, University of Messina, Sapienza University of Rome (UNICA member), University of Barcelona, University of Santiago de Compostela, Princess Sumaya University for Technology, Yarmouk University, Antonine University, University of Balamand, Saint Joseph University, Misurata University, University of Tripoli, University of Zawia, Ministry of Higher Education and Scientific Research (Libya), Association of Arab Universities, Split-Dalmatia County (Croatia), Ministry of Higher Education and Scientific Research (Jordan), Ministry of Education and Higher Education (Lebanon)





Education

Meetings & Activities

UNICA EDULAB



3rd UNICA EduLAB meeting, Roma Tre University in cooperation with the University of Rome “Tor Vergata” and Sapienza University in Rome, **15-16 December 2016**

Preparation of the UNICA EduLAB meeting 2017, **December 2017**, *Host University to be announced*

European Projects



CALOHEE: Measuring and Comparing Achievements of Learning Outcomes in Higher Education in Europe

Under Erasmus+ KA3: Forward-Looking Cooperation Projects
Project period: 01/11/2015 - 31/10/2017

Relevant UNICA Working Group: EduLAB

Coordinator: University of Groningen

UNICA's role: Member of Advisory Board and Partner in Dissemination

Aim: Developing infrastructure that will make it possible to test Bachelor and Master students' performance Europe-wide across a range of fields, in a way that satisfies the needs of various stakeholders in the European HE community

Partners: UNICA, SGroup European Universities' Network, Coimbra Group of Universities, Compostela Group of Universities, European University Association, European Students' Union, The Accreditation Organisation of the Netherlands and Flanders (NVAO), EURASHE, Universidad de Deusto, University of Pisa, University of Genoa, University of Iceland (UNICA member), School of Information Sciences (Finland), Université de Nantes, University of Southampton, University of Hull, ETS Global

Website: www.calohee.eu

12 2015-2016



Research & Development

Meetings & Activities

UNICA EU RESEARCH LIAISON OFFICERS MEETINGS



11th UNICA EU Research Liaison Officers meeting, University of Vienna & Institute of Science and Technology Austria, **28-29 November 2016**

Preparation of the 12th EU Research Liaison Officers meeting, *Host University and dates to be announced*

UNICA PHD MASTER CLASS

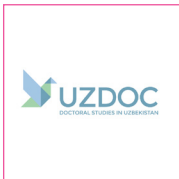
8th UNICA PhD MASTER CLASS, Centre for Advanced Academic Studies, University of Zagreb in Dubrovnik, **27-30 August 2017**

TRANSFERABLE SKILLS OF DOCTORAL CANDIDATES

2nd Coimbra Group - UNICA international training workshop for doctoral candidates, Dublin, Ireland, **July 2017**



European Projects



UZDOC 2.0. - Furthering the Quality of Doctoral Education at Higher Education Institutions in Uzbekistan

Under Erasmus+ KA2: Capacity Building

Project period: 15/10/2016 - 30/09/2019

Relevant UNICA Working Group: Doctoral Education

Coordinator: UNICA

Aim: Strengthening the capacity of Higher Education Institutions in Uzbekistan for supporting doctoral education, in line with the results of the UZDOC project (Tempus IV Structural Measures, 2013-2016) and the state-of-the-art European developments in the area of Doctoral Education

Partners: Eötvös Loránd University of Budapest, Université Libre de Bruxelles (both UNICA members), Polytechnic University of Turin, University of Granada, Ministry of Higher and Secondary Specialized Education of the Republic of Uzbekistan, and 9 Uzbek Higher Education Institutions

Website: www.uzdoc.eu



Policy & Strategy

Meetings & Activities

SCHOLARLY COMMUNICATION



8th UNICA Scholarly Communication Seminar: “The transition to Open Access: strategies and impacts”, University of Lausanne, **1-2 December 2016**

RECTORS SEMINARS: PLATFORMS FOR THE REPRESENTATIVES OF UNIVERSITY LEADERSHIP

Rectors Seminar on the occasion of the 60th anniversary of the signing of the Treaty of Rome, Sapienza University of Rome in cooperation with the University of Rome “Tor Vergata”, Roma Tre University and the University of Rome “Foro Italico”, **March 2017**

Informal UNICA Rectors meeting in the framework of the EUA Annual Conference 2017, Bergen, **6-7 April 2017**

Europe-China Rectors Seminar in the framework of LEAD project, Universidade NOVA de Lisboa, **May 2017**

UNICA Rectors Seminar on the occasion of the opening of the new UCY Learning Resource Centre, University of Cyprus, **October 2017**

European Projects



LEAD: Governance and Academic Leadership of Chinese and European Universities in the Context of Innovation and Internationalisation

Under Erasmus+ KA2: Capacity Building
Project period: 01/11/2015 - 31/10/2017

Coordinator: Vrije Universiteit Brussel (UNICA member)

UNICA's role: Developing training modules for university leadership and Dissemination

Aim: Improving the competences of HEI academic leadership in governance for educational innovation and modernisation of Higher Education

Partners: UNICA, Universidade NOVA de Lisboa, Middle East Technical University (both UNICA members), University of Tampere, Peking University, Tongji University, Huazhong University of Science and Technology, National Academy of Education Administration, Yunnan Normal University

Website: www.lead-project.org

14 2015-2016



Mission & Link with Society

Meetings & Activities

UNICA GREEN MEETINGS

7th UNICA GREEN
Workshop: “Learning
Interfaces”, Tallinn
University,
26-28 April 2017



UNIVERSITY, CULTURE & THE CITY

2nd University, Culture
& the City Conference,
St. Kliment Ohridski
University of Sofia, *dates
to be announced.*

European Projects



RUMI: Réseau des universités marocaines pour l'enseignement inclusif (Network of Moroccan Universities for Inclusive Education)

Under TEMPUS IV - Structural Measures
Project period: 01/12/2013 - 30/11/2016

Coordinator: UNICA

Relevant UNICA Working Group: UNICA-MED & Equal Opportunities

Aim: Establishing a network of Moroccan universities to promote procedures and good practices in the field of inclusive education and equal opportunities in Morocco

Partners: 9 Moroccan universities, Roma Tre University, Vrije Universiteit Brussel (Both UNICA members), Erasmus Access Network, Compostela Group of Universities, Fontys University of Applied Sciences, Université Paul Valéry - Montpellier 3, Ministry of Higher Education (Morocco), Observatoire National du Développement Humain - ONDH, Moroccan Association of Law Students

Website: www.rumi-project.org

SAVES

SAVES: Students Achieving Valuable Energy Savings

Under EC Intelligent Energy Europe programme

Project period: 04/2014 - 03/2017

Relevant UNICA Working Group: UNICA GREEN

Coordinator: National Union of Students UK

UNICA's role: Dissemination

Aim: Promoting energy-saving behaviour among students living in dormitories through a competition challenging students to make the highest energy savings by simple everyday actions

Partners: UNICA, National and Kapodistrian University of Athens, University of Cyprus (both UNICA members), Vilnius Gediminas Technical University, De Montfort University, Studentbostadsforetagen

Website: www.saves.nus.org.uk



ACADEMIC REFUGE: Strategic Partnership to Promote Core Academic Values and Welcome Refugees and Threatened Academics to European Campuses

Under Erasmus+ KA2: Strategic Partnerships
Project period: 01/09/2016 - 31/08/2019

Coordinator: University of Oslo (UNICA member)

UNICA's role: Dissemination

Aim: Strengthening the capacity of European universities to support refugees and threatened academics through the development of staff training curriculum on hosting refugees and threatened scholars, MOOC on academic values and an electronic handbook on putting higher education values into practice

Partners: UNICA, University of Ljubljana (UNICA member), Scholars at Risk, European Association for Internation Education. European University Association, Fulbright Norway



Mapped!: Inclusive Mobility

Under Erasmus+ KA2: Strategic Partnerships
Project period: 01/11/2015 - 31/10/2017

Relevant UNICA Working Group: Equal Opportunities, International Relations Officers

Coordinator: Erasmus Student Network

UNICA's role: Dissemination

Aim: Creating an interactive and mobile-ready map of accessible universities around Europe and encouraging students with disabilities to experience an exchange period abroad

Partners: UNICA, Erasmus Student Network France, Jaccede, AHEAD, Universidade de Vigo, University of Warsaw (UNICA member)

Website: www.mapped.esn.org

16 2015-2016

COLLABORATION WITH UNIVERSITY NETWORKS AND HIGHER EDUCATION ORGANISATIONS

In the year 2016-2017, UNICA aims to continue and to enhance the cooperation with peer university networks and other Higher Education organisations.

COLLABORATION WITH THE EUROPEAN UNIVERSITY ASSOCIATION (EUA)

UNICA AS COLLECTIVE ASSOCIATE MEMBER

- in the framework of the 4th Euro-Arab Conference in Higher Education and the UNICA-MED initiative
- in the context of the PhD MASTER CLASS with the EUA Council of Doctoral Education

COLLABORATION WITH OTHER ORGANISATIONS

- with the **SGroup European Universities' Network** and the **Compostela Group of Universities** in the framework of the EU-funded projects (RUMI, Erasmus without paper, HousErasmus+) and the Joint UNICA - SGroup-Compostela Group Workshops
- with the **European Association of Erasmus Coordinators (EAEC)**, **European Association for International Education (EAIE)** and their international Alumni Relations (INTAL) Expert Group on Alumni Officers Initiative
- with **International Diplomatic and Consular Circle** (Cercle international diplomatique et consulaire, CIDIC) on the Economic Diplomacy initiative

- with **Scholars At Risk** (UNICA as affiliate member) in ACADEMIC REFUGE project and other joint initiatives related to academic freedom, ethics and values in international partnerships

- with **Coimbra Group of Universities** in the context of the Coimbra Group-UNICA international training for doctoral candidates

- with **International Association of Universities** on projects related to open access, intercultural dialogue and sustainable development at universities (UNICA as IAU member)

- with **Erasmus Student Network** and the **European Students' Union** in the framework of the EU-funded projects (MappED!, HousErasmus+)

GENERAL ASSEMBLY 2017 & 2018



UNICA GENERAL ASSEMBLY 2017

Eötvös Loránd University of Budapest,
15-17 November 2017



UNICA GENERAL ASSEMBLY 2018

In the framework of Comenius University's
100th founding anniversary

Comenius University in Bratislava,
Autumn 2018



STEERING COMMITTEE MEETINGS 2017

1. February 2017, Host University TBC
2. 26 April 2017 (TBC), University of Copenhagen, in the framework of the UNICA IRO meeting 2017
3. September 2017, Host University TBC
4. 15 & 18 November 2017, Eötvös Loránd University of Budapest, in the framework of the UNICA General Assembly 2017

ALBANIA

Tirana University
Polytechnic University of Tirana

AUTRIA

Universität Wien

BELGIUM

Vrije Universiteit Brussel
Université Libre de Bruxelles

BULGARIA

Sofia University
St. Kliment Ohridski

CROATIA

University of Zagreb

CYPRUS

University of Cyprus

CZECH REPUBLIC

Charles University

DENMARK

University of Copenhagen

ESTONIA

Tallinn University
Tallinn University of Technology

FINLAND

University of Helsinki

FRANCE

Université Sorbonne
Nouvelle - Paris 3
Université Pierre et Marie Curie
Université Paris-Dauphine

FYR OF MACEDONIA

Ss. Cyril and Methodius
University of Skopje

GERMANY

Freie Universität Berlin
Humboldt-Universität zu Berlin

GREECE

National and Kapodistrian
University of Athens

HUNGARY

Eötvös Loránd University
of Budapest

IRELAND

University College Dublin

ICELAND

University of Iceland

ITALY

Università degli Studi di
Roma La Sapienza
Università degli Studi di
Roma Tor Vergata
Università degli Studi di
Roma Tre

LATVIA

University of Latvia

LITHUANIA

Vilnius University

LUXEMBOURG

University of Luxembourg

THE NETHERLANDS

Universiteit van Amsterdam

NORWAY

University of Oslo

POLAND

University of Warsaw

PORTUGAL

Universidade de Lisboa
Universidade NOVA de Lisboa

ROMANIA

University of Bucharest

RUSSIA

Lomonosov Moscow State
University
Higher School of Economics
Moscow

SERBIA

University of Belgrade

SLOVAKIA

Comenius University in
Bratislava

SLOVENIA

University of Ljubljana

SPAIN

Universidad Complutense
de Madrid

SWEDEN

Stockholm University

SWITZERLAND

Université de Lausanne

TURKEY

Middle East Technical
University
Ankara University

UNITED KINGDOM

King's College London

UNICA General Secretariat

c/o University Foundation

Rue d'Egmont 11,

1000 Brussels

+32/(0)2/514.79.00

office@unica-network.eu

www.unica-network.eu