What does successful internationalitation look like today?

CHARM-EU

UNICA IROS MEETING 2026
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Universitat de Barcelona · Trinity College Dublin, Coláiste na Tríonóide, Baile Átha Cliath, The University of Dublin · Utrecht University · Eötvös Loránd University | Budapest · Université de Montpellier · Åbo Akademi University · Julius-Maximilians-Universität Würzburg · HRW Hochschule Ruhr West University of Applied Sciences · Universitetet i Bergen

Co-funded by the European Union

Structure of the session

Your vision (Mentimeter 10 m)

1. Where did IROS spend more time and resources in the last five years?
2. Which challenges does IROS envision in the new stage (2028-2034)?

A vision from the users's side and options (presentation 15m)

What challenges do you foreseen for IROS? (team work 15-20m)

Mentimeter results (during the session)

In which activities have you invested more time and resources over the past five years? (you can answer more than once)



Mentimeter results (during the session)

What are the main challenges you foresee in the next Erasmus + programme period?

Budget limitations	Funding	The merging of KA131 and KA171
Funding keveks	Financial	Incertein funds
Funding	Students interes	Inclusion
Work overload	Budget constraints	Funding levels
Call application together with the	Raising mobility numbers	KA171

Mentimeter results (during the session)

What are the main challenges you foresee in the next Erasmus + programme period?

- Hacks of EU or University systems
- Global challenges
- Smooth come back to Erasmus+ programme, building more contacts
- Uncertainty created from wars
- Administrative challenges
- Uncertainty about UK participation in the long term
- That funds will not correspond to the increase in prices
- Decreased interest of students due to limited budgets available.
- Global security for the EU
- Funding
- Need for more support to projects
- Interest of students in short mobility

Mentimeter results (during the session)

What are the main challenges you foresee in the next Erasmus + programme period?

Digitalisation breakdown

The new managing tool

Hacks of EU or University systems

Global challenges

Budget

Student engagement

Administrative challenges

Uncertainty about UK participation in the long term

Having to redo IIAS

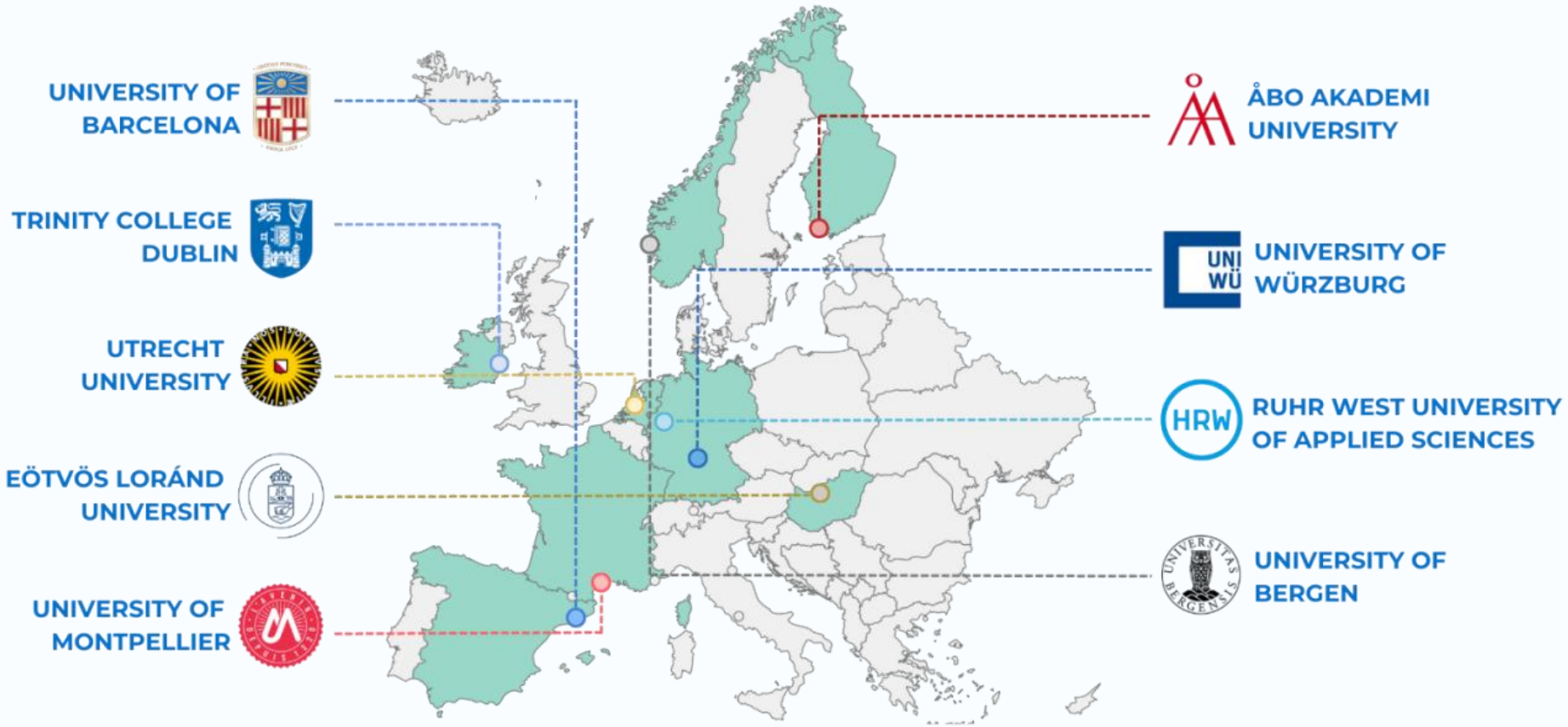
Administrative burden

Global security for the EU

Funding

Need for more support to projects

Challenge-driven, Accessible, Research-based, Mobile European University (CHARM-EU)



9 universities

51 associate partners

64 faculties

22K academics / researchers

42K staff

269K students

Numbers vs impact?

If a university doubled its outgoing mobility numbers tomorrow, would it be more international?

Would its students have learned more?

Would the institution be different? Mobility remains essential, but it is now a mean rather than the measure.

The question is shifting from “how many?” to “what changed, for whom, and the added value for the institution?

Challenges ahead: Next MFF

Negotiations have focused on **budget ambition, programme scope, inclusiveness.** EC proposed a budget of **€40.8Bn in current prices**

- integration of the European Solidarity Corps (ESC), including humanitarian volunteering activities, into Erasmus+;
- stronger alignment with the broader Union of Skills agenda

Member States broadly agree with EC but want to control expenditure

Parliament has also raised concerns that:

- the proposed budget increase does not fully match demand;
- integrating ESC activities must not dilute Erasmus+'s educational mission;
- simplification should not reduce accessibility or quality;
- mobility opportunities should remain the centrepiece of the programme

"expansion versus affordability" and *"educational mission versus broader skills-policy objectives"*

Challenges ahead: Other restrictions



Geopolitics



National funding cuts in HE



Clashes between national regulations and disalignment betwee HEI priorities and European priorities?



Rules &Regulations to límit international students



Mobility vs Sustainability

IROS' role for impact? Bridging with institutional priorities

Which are the institutional priorities and how internationalization can increase impact? Faculties, Departments & Academic Affairs





IROS role for impact? Bridging with institutional priorities

Which are the institutional priorities and how internationalization can increase impact? Human Resources and Organisation

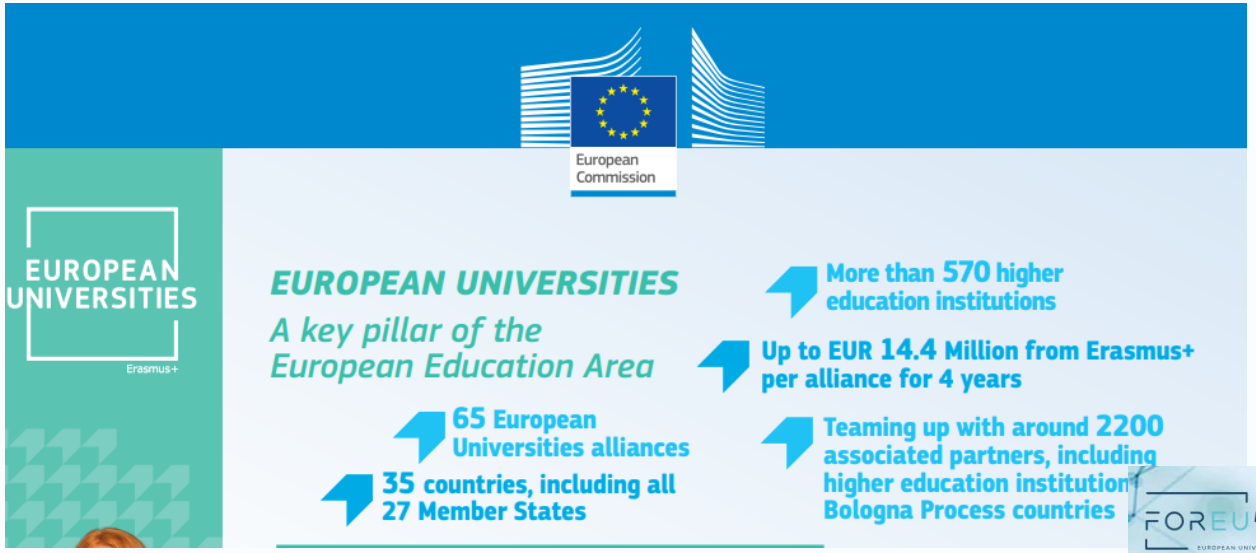




From numbers to impact

- ✓Should IROs connect mobility to institutional priorities, broker cooperation across faculties, and act as data custodians and impact storytellers?
- ✓Should new competences include impact evaluation, versatile profiles, inclusion expertise, digital and blended formats, and EU policy literacy?
- ✓Inclusion. A question whether impact-based internationalisation can be more inclusive, or whether new formats risk are creating a two-tier mobility system?

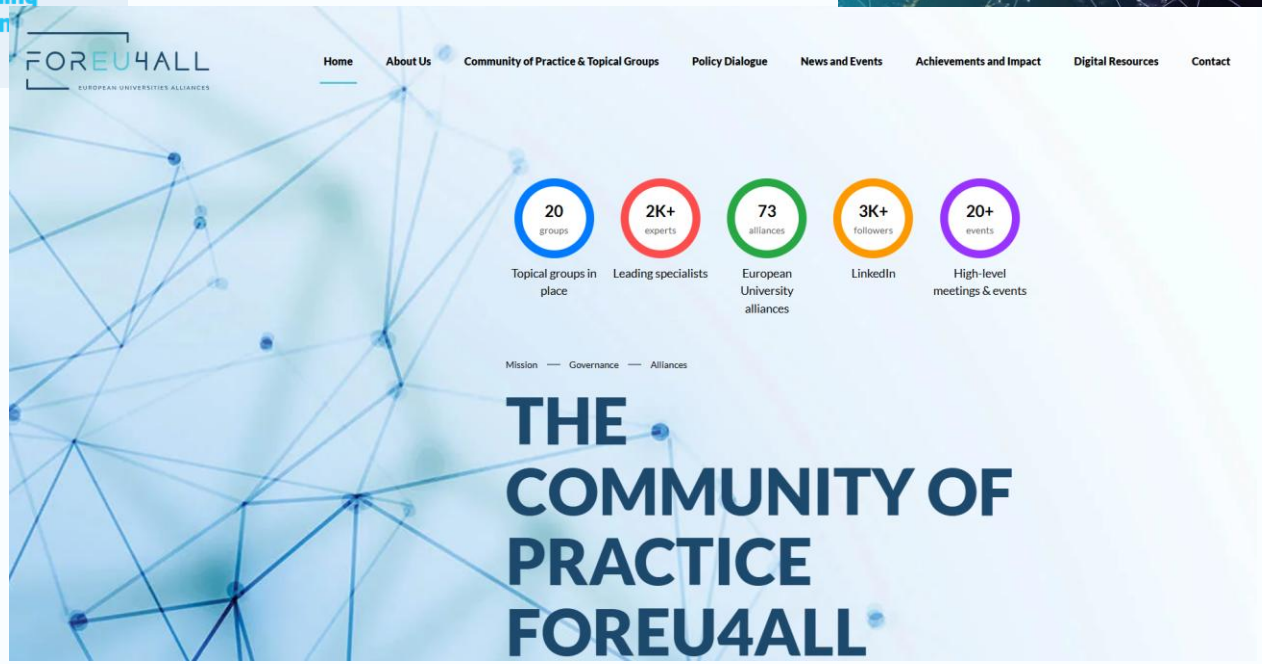
European University Alliances as multipliyers



https://education.ec.europa.eu/education-levels/higher-education/european-universities-initiative



https://www.foreu4all.eu/



Identify the challenges for this new perspective

Work in groups of 3 during 10 minutes and identify your challenges as IROS in this future perspective:

Select one and share it with the group at the last part of the session (30secs).

Don’t repeat the ideas mentioned by other groups.

Try to find solutions in the coming sesión ! ☺

Moltes gràcies
Muchas gracias
Fòrça gràcies
Many thanks
Go raibh maith agat
Hartelijk dank
Merci beaucoup
Nagyon köszönöm
Vielen Dank
Tack så mycket
Kiitos paljon
Tusen takk

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